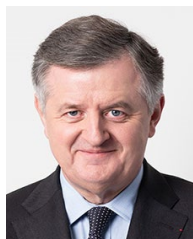


## AUGUSTIN DE ROMANET



Independent Director, for whom the appointment will be proposed at the Combined General Meeting of 30 April 2026

### Profile

Augustin de ROMANET graduated from the Institut d'Études Politiques de Paris and is a former student of the École Nationale d'Administration (Diderot class). Between 2002 and 2005, he held several senior positions, including Chief of Staff to Alain Lambert, Minister Delegate for the Budget; Deputy Chief of Staff to Francis Mer, Minister of the Economy, Finance and Industry; Chief of Staff to Jean-Louis Borloo, Minister of Employment, Labour and Social Cohesion; and Deputy Chief of Staff to Prime Minister Jean-Pierre Raffarin. From June 2005 to October 2006, he served as Deputy Secretary-General of the Presidency of the French Republic. He was subsequently appointed Deputy Chief Financial Officer of Crédit Agricole S.A. and a member of its Executive Committee. From March 2007 to March 2012, he served as Chief Executive Officer of Caisse des Dépôts et Consignations, and also chaired the Strategic Investment Fund from 2009 to 2012. Augustin de ROMANET then served as Chairman and Chief Executive Officer of Groupe ADP\*\* for 12 years, from November 2012 to February 2025. He has been Honorary Chairman of Groupe ADP since June 2025. In June 2025, he joined Eight Advisory as Senior Advisor to the Executive Management, and in October 2025, he became a Director of Edenred.

### DIRECTORSHIPS AND POSITIONS HELD

#### Directorships and positions held

##### President

- La Varelle Conseil SAS – Non-Group

##### Chairman

- Paris EUROPLACE association – Non-Group
- Cercle Turgot association – Non-Group
- Association ERDA ( regroupe Chœur Accentus et l orchestre Insula Orchestra)

##### Vice-Chairman of the Board of Directors and Chairman of the Sustainability Committee

- SCOR SE\* – Non-Group

##### Director

- Fonds Institut pour l'Innovation Économique et Sociale – Non-Group
- EDENRED SE\* – Non-Group
- Alliance pour l'éducation – United Way, association – Non-Group

##### Independent Director

- Qualium Investissement SAS – Non-Group

##### Member of the Supervisory Board

- Le Cercle des économistes SAS – Non-Group

#### Directorships and positions that expired in the last five years

##### Chairman & CEO

- Aéroports de Paris SA\* – Non-Group

##### President

- Fondation d'Entreprise Groupe ADP\*\* – Non-Group
- Extime Média SAS – Non-Group

##### Director

- Extime Média SAS – Non-Group
- GMR Airports Limited – Non-Group
- Paris Île-de-France Capitale économique – Non-Group
- Fonds pour l'attractivité du Grand Paris – Non-Group
- FONDACT association – Non-Group
- Atout France, Agence de développement touristique de la France – Non-Group
- Régie Autonome des Transports parisiens (RATP), établissement public – Non-Group
- Établissement public local à caractère industriel ou commercial du domaine national de Chambord (France) – Non-Group

##### Chairman of the Strategic and Investment Committee

- Aéroports de Paris SA\* – Non-Group

##### Member of the Executive Board

- Extime Travel Essentials Paris SAS – Non-Group

Member of the Board

- Extime Duty Free Paris SAS – Non-Group

Member of the Remuneration Committee

- ADP\*\* Ingénierie SAS – Non-Group
- Hub One SAS – Non-Group

Member of the Strategic and Investment Committee

- Aéroports de Paris SA\* – Non-Group

\* *Listed company*

\*\* *Aéroports de Paris SA*